



#PSMW

Public Infrastructure: INSIGHT TO FORESIGHT

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June 4-5, 2018 | 8:30 am – 4:30 pm
Hotel Le Concorde Québec

Monday, June 4

7:00 am **Registration Opens**

7:30 – 8:30 am **Networking Breakfast**

Lower Level – Place Montcalm, Jean-Paul Lemieux

8:30 – 9:00 am **Welcome & Opening Remarks**

Block 1: Public Infrastructure Across Canada: Perspectives from all three levels of Government

9:00 – 9:50 am **Kelly Gillis**, Deputy Minister, Infrastructure Canada

9:50 – 10:40 am **Marcelin Joanis**, Associate Professor, Polytechnique Montréal;
Research Vice-President, Government Partners, CIRANO

10:40 – 11:10 am **Networking Break**
Conference Floor - Foyer

11:10 am – 12:00 pm **Daniel Lessard**, Québec City
Municipalities are at the heart of local infrastructure for individuals. This includes drinking water, sewers, urban developments, public transit, recreational facilities (parks, arenas, pools, libraries, etc.) and online services. Daniel will provide an overview for Québec City, taking into account the state of the infrastructure, the need for development, the various assessment tools, funding models as well as alignment with government programs. He will also discuss the importance of budgets for implementation and for maintaining assets.

12:00 – 1:30 pm **Lunch**
Lower Level - Place Montcalm, Jean-Paul Lemieux



Block 2: Governance of Infrastructure Projects: Quebec Model & Comparative Analysis

- 1:30 – 2:15 pm **Monique Aubry**, Professor, Department of Management & Technology, ESG UQAM
- 2:15 – 3:00 pm **Yves Ouellet**, CEO, Société québécoise des infrastructures
The Québec model for infrastructure project implementation has evolved in the province over the past few years. Frameworks, legislation, funding methods, as well as risk and contract management are but a few aspects affected by this evolution. Yves has been at the forefront of these changes and will discuss the Quebec model as it relates to governance in this area.
- 3:00 – 3:30 pm **Networking Break**
Conference Floor – Foyer
- 3:30 – 4:30 pm **Zak Cutler**, Partner, Capital Projects & Infrastructure, McKinsey & Company
To address the many governance challenges related to infrastructure projects, various jurisdictions in Canada and internationally have adopted different governance models, such as Infrastructure Ontario, the National Infrastructure Commission in the United Kingdom, and Infrastructure Australia to name a few. Zak will present the various governance models of infrastructure projects in Canada and around the world.

Tuesday, June 5

- 7:00 am **Registration Opens**
- 7:30 – 8:30 am **Networking Breakfast**
Lower Level – Place Montcalm, Jean-Paul Lemieux
- 8:30 – 9:00 am **Welcome & Opening Remarks**

Block 3: Addressing Challenges in Infrastructure Management & Public Infrastructure Projects

- 9:00 – 9:45 am **Clermont Gignac**, Executive Director, Modernization of the University Medical Centre of Montreal, MSSS
- 9:45 – 10:30 am **Francoise Bertrand**, Chairperson of the Board of Directors, ViaRail
- 10:30 – 11:00 am **Networking Break**
Conference Floor - Foyer
- 11:00 am – 12:00 pm **Christine Beaulieu**, Executive Partner, Gartner
Deonn Griffin, Research Director, Gartner
- 12:00 – 1:30 pm **Lunch**
Lower Level - Place Montcalm, Jean-Paul Lemieux

Block 4: Strategic Discussion on Infrastructure Investments (Sustainable Development, Responsible Choices, Green Economy)

1:30 – 3:00 pm

Paul Lanoie, Sustainable Development Commissioner, Auditor General of Québec

For many managers, taking sustainable development into account is often perceived as a burden, an additional constraint or an added cost. Over the past few years, this paradigm has been called into question, as numerous specialists have highlighted the benefits associated with a more sustainable development-based approach.

Infrastructure is not immune to this way of thinking. For example, some analyses point to the financial benefits of new buildings, such as those with LEED certification, which minimize ecological impacts. As well, in many cases the additional initial costs associated with these buildings are offset by energy savings and/or lower water or refuse collection bills. Decision-makers and investors may therefore be interested in considering an increased sustainable development approach to infrastructure.

Isabelle Thomas, Professor, Department of Planning & Urbanism, University of Montreal; Research Chair, Urban Planning & Sustainable Development

Nathalie Drouin, Executive Director, KHEOPS; Professor, Department of Management & Technology, UQAM

Social acceptability is often a significant issue in major infrastructure projects. Nathalie will explain how to assess the positive and negative social impacts of infrastructure projects on the target population in order to better identify the actual benefits beyond the financial issues.

3:00 – 3:30 pm

Networking Break

Conference Floor – Foyer

3:30 – 4:30 pm

Sylvie Bernier, Olympic Gold Medalist